

DELTA IS COMMITTED TO REDUCE AND REMOVE CO2

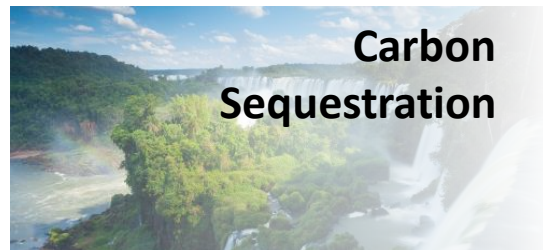
Highlighted work to date:



- **Fuel efficiency improvement of almost 6%** in 2020 means 117M gallons of fuel saved
- Up to **25% more efficient** per seat mile through new aircraft replacements
- **Accelerated fleet retirements** in 2020 avoiding 1.1M metric tons of CO2



- **70M gallons** of SAF per year expected by 2025 through offtake agreements
- **Invested \$2M** in study with NWABF to produce fuel from forest floor debris



- **Only airline to cap emissions at 2012 levels**, through the use of carbon offsets
- **~ 27M offsets purchased and retired** to date, supporting community development

Meeting our expanded commitment:

- Goal of having 25% of our ground support equipment **electrified by 2022**
- Execute fleet strategy to **introduce newer more efficient aircraft**
- Work with suppliers to **guide work in propulsion advancements**

- **Replace 10% of fossil fuel with SAF by 2030**, pursuant to fuel market conditions
- Work across the industry to **rapidly scale the production of SAF globally**

- Invest in credible, community-enhancing projects to **achieve Carbon Neutrality**
- **Committed over \$30M for a portfolio of offsets** for carbon emissions from 2020